

## Cash Flow Statement for FY 2021

April 1,2021 to March 31,2022

(Unit :yen)

### Revenues

Category	Budget	Acutual	Difference
Revenue from student fees	2,497,433,000	2,472,833,700	24,599,300
Revenue of processing fees	33,071,000	28,212,599	4,858,401
Revenue from donations	33,570,000	29,622,001	3,947,999
Revenue from subsidies	567,036,000	601,016,039	△ 33,980,039
Revenue from sales of assets	0	0	0
Revenue from incidental operations and profit-earning operations	118,360,000	83,989,724	34,370,276
Revenue from interest and dividends received	94,000	43,550	50,450
Miscellaneous revenues	55,370,493	101,277,596	△ 45,907,103
Revenue from loans payable, etc	0	0	0
Revenue from advances received, etc	477,558,000	406,712,288	70,845,712
Other revenues	337,404,181	350,551,938	△ 13,147,757
Revenue adjustments	△ 493,635,888	△ 544,271,433	50,635,545
Balance of payments brought forward	2,278,778,239	2,278,778,239	
<b>Total</b>	<b>5,905,039,025</b>	<b>5,808,766,241</b>	<b>96,272,784</b>

### Expenditures

Category	Budget	Acutual	Difference
Personnel expenses	1,432,656,000	1,457,997,031	△ 25,341,031
Education and Research expenses	947,852,000	858,148,304	89,703,696
Management expenses	390,861,000	345,640,470	45,220,530
Interest paid on loans payable, etc	786,919	785,980	939
Repayment of the loans payable, etc	77,627,000	77,627,000	0
Expenditures related to facilities	331,517,000	315,904,866	15,612,134
Expenditures related to equipment	58,011,000	44,100,856	13,910,144
Asset management expenses	93,529,800	93,520,036	9,764
Other expenses	393,545,562	391,976,972	1,568,590
Reserve Fund	46,160,000		46,160,000
Expenditure adjustments	△ 408,910,769	△ 482,457,658	73,546,889
Balance of payments carried forward	2,541,403,513	2,705,522,384	△ 164,118,871
<b>Total</b>	<b>5,905,039,025</b>	<b>5,808,766,241</b>	<b>96,272,784</b>