

## Cash Flow Statement for FY 2020

April 1,2020 to March 31,2021

(Unit : yen)

### Revenue

Category	Budget	Acutual	Difference
Revenue from student	2,442,111,700	2,397,189,400	44,922,300
Revenue of commission	39,015,000	33,810,090	5,204,910
Revenue from donations	83,808,000	83,080,822	727,178
Revenue from subsidies	661,501,100	551,171,477	110,329,623
Revenue from the sale of assets	0	1,500	△ 1,500
Revenue from business activities	113,709,000	83,705,039	30,003,961
Receipt interest and dividend	94,000	231,779	△ 137,779
Miscellaneous revenue	95,242,000	93,629,876	1,612,124
Lones	0	0	0
Advances received	390,789,000	450,233,288	△ 59,444,288
Other revenue	351,957,471	361,347,453	△ 9,389,982
Revenue adjustment	△ 496,420,315	△ 510,912,430	14,492,115
Carryover from the previous year	1,905,773,155	1,905,773,155	
<b>Total</b>	<b>5,587,580,111</b>	<b>5,449,261,449</b>	<b>138,318,662</b>

### Expenditures

Category	Budget	Acutual	Difference
Personnel expenses	1,450,378,000	1,440,447,597	9,930,403
Educational and Research expenses	893,496,990	833,040,990	60,456,000
Management expenses	322,937,000	308,620,887	14,316,113
Interest expenses	3,178,634	2,907,830	270,804
Repayment of the loans	172,067,000	172,067,000	0
Facilities expenses	13,297,000	4,817,540	8,479,460
Equipment expenses	103,419,000	89,649,411	13,769,589
Asset management expenses	93,530,900	93,530,124	776
Other expenses	364,679,511	363,921,676	757,835
[Reserve Fund]	29,300,000		29,300,000
Expenditure adjustment	△ 128,463,690	△ 138,519,845	10,056,155
Carryover to the next year	2,269,759,766	2,278,778,239	△ 9,018,473
<b>Total</b>	<b>5,587,580,111</b>	<b>5,449,261,449</b>	<b>138,318,662</b>