

## Cash Flow Statement for FY 2019

April 1, 2019 to March 31, 2020

(Unit : yen)

### Revenue

Category	Budget	Acutual	Difference
Revenue from student	2,414,418,000	2,437,402,500	△ 22,984,500
Revenue of commission	35,397,000	40,309,310	△ 4,912,310
Revenue from donations	11,722,000	15,781,739	△ 4,059,739
Revenue from subsidies	448,914,000	447,471,098	1,442,902
Revenue from the sale of assets	0	100,000	△ 100,000
Revenue from business activities	136,018,000	121,686,894	14,331,106
Receipt interest and dividend	93,000	100,381	△ 7,381
Miscellaneous revenue	86,691,000	87,965,106	△ 1,274,106
Lones	0	0	0
Advances received	417,440,000	444,960,315	△ 27,520,315
Other revenue	408,003,038	469,906,349	△ 61,903,311
Revenue adjustment	△ 546,346,256	△ 544,386,540	△ 1,959,716
Carryover from the previous year	1,550,383,218	1,550,383,218	
<b>Total</b>	<b>4,962,733,000</b>	<b>5,071,680,370</b>	<b>△ 108,947,370</b>

### Expenditures

Category	Budget	Acutual	Difference
Personnel expenses	1,483,665,000	1,478,798,806	4,866,194
Educational and Research expenses	875,518,600	788,437,207	87,081,393
Management expenses	331,912,000	316,855,400	15,056,600
Interest expenses	5,881,475	5,881,315	160
Repayment of the loans	172,067,000	172,067,000	0
Facilities expenses	4,754,000	4,320,000	434,000
Equipment expenses	42,843,000	35,567,279	7,275,721
Asset management expenses	144,372,100	144,371,300	800
Other expenses	340,418,697	338,300,640	2,118,057
[Reserve Fund]	45,000,000		45,000,000
Expenditure adjustment	△ 118,996,691	△ 118,691,732	△ 304,959
Carryover to the next year	1,635,297,819	1,905,773,155	△ 270,475,336
<b>Total</b>	<b>4,962,733,000</b>	<b>5,071,680,370</b>	<b>△ 108,947,370</b>